# **G**AR

## **GMR INFRASTRUCTURE LTD**

TERMINAL 3 टॉर्मनल 3

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## **Investor Presentation**

for the quarter ended June 30, 2014

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#### **Disclaimer:**

Totals in some columns / rows may not agree due to rounding off.





## **Industry Updates**

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## **AIRPORTS**



- Airport charges and UDF will remain unchanged at Delhi & Mumbai airports as AERA has not issued the final order determining the tariff for the second control period starting from April 1, 2014 to March 31, 2019
- **#** Request for Qualifications for the proposed Navi Mumbai Airport extended to Sep 2, 2014
- The privatization process for the 6 domestic airports (Chennai, Kolkata, Lucknow, Guwahati, Jaipur and Ahmedabad) has been put on hold and clarity is yet to emerge on the same
- **#** MoCA plans to develop 100 low cost airports over the next 3 years, including new and existing facilities
- **#** RFQ for the Goa MOPA Airport expected to be issued by the end of Aug 2014





- The government has decided, under the Union Budget 2014-15, to supply coal to power plants and ensure availability of the fuel to all projects that are commissioned before March 2015
- Central government has issued an executive order to set up Coal Regulatory Authority for devising procedures for coal sampling, setting standards of performance, assisting the government on principles and methodologies for coal price determination, allocation of reserves
- The Registrar of Companies approved the formation of Telangana Power Generation Corporation Limited (TGenco) with an authorised capital of Rs 15 billion with effect from May 19, 2014.
- **±** CERC has approved the tariff revision payment (on account of change in Indonesian law on coal pricing) from FY 15 onwards.
- **#** RBI has issued circulars for refinancing new and existing infrastructure loans based on the cash flows and economic life of the project

## **HIGHWAYS**



- A total outlay (including central, state and union territory plans) of Rs 378.8 billion under the Union Budget 2014-15 has been proposed for the road sector.
- Finance Ministry has approved the proposal to allow developers of an existing and upcoming project to sell or transfer their entire stake post lender's approval
- NHAI has approved nine projects for deferment of premium repayment worth around Rs 600 Cr. Deferment would be available from 2014-15 till 20126-27.
- The high-level committee on financing infrastructure headed by Deepak Parekh, in its draft report, has suggested that NHAI should limit the number of players at the financial bid stage to between three and five.
- The cabinet has approved the formation of an independent entity-National Highways Connectivity Company Ltd (NHCCL)-to monitor the implementation of road projects. NHCCL will monitor the progress of projects currently being implemented by the NHAI, BRO and state PWDs.
- NHAI is planning to award 6000 km of NH during 2014-15. Of this, about 2300 km will be awarded on an EPC basis and the remaining 3700 km on a PPP basis. The combine cost of these projects stands at Rs. 550 billion





## **Performance Analysis**

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## **Consolidated Financial Performance**



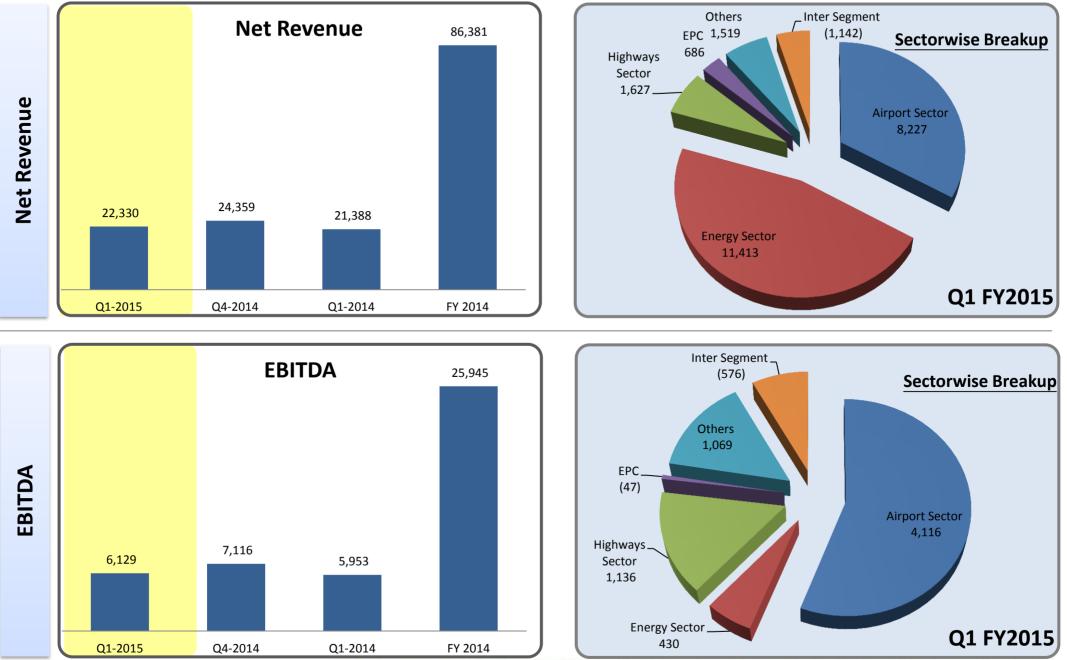
#### **Quarterly Performance**

- The Group continues to consolidate and stabilize the operations through focusing on consistent growth across the various business verticals
- If Gross Revenue for the quarter has increased by 4% from Rs. 26,350 mn in Q1FY14 to Rs. 27,314 mn led by higher revenues from recently commissioned Kamalanga & EMCO power plants. (Turkey Airport and Ulunderpet Expressways do not form part of the revenues in the current quarter due to divestment of these projects)
- **#** EBITDA for the quarter has increased by 3% from Rs. 5,953 mn in Q1FY14 to Rs. 6,129 mn on account of improved operating performance in Kamalanga & EMCO power plants, which are in the process of the stabilization.
- Higher Interest charges of EMCO & Kamalanga and non-availability of UDF (Rs. 890 mn) at GHIAL along with higher depreciation of (Rs 1,420 mn) on account of New Companies act 2013 and COD of remaining units of our Thermal Power Plants, have impacted the profits of the group during the quarter
- As a part of strengthening our Balance sheet, Group has in July'14 raised by way of Qualified Institutional Placement an amount of Rs. 14,770 mn
- In airports, GMR won the first stage of international arbitration with the Government of Maldives (GoM) and Maldives Airport Company Limited (MACL).
- **H** Our Urban Infrastructure sector won the Hyderabad MMTS project, adding Rs. 3,890 mn to EPC order book.

## **Key Indicators**



INR Mn



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## **Consolidated Profitability Statement**



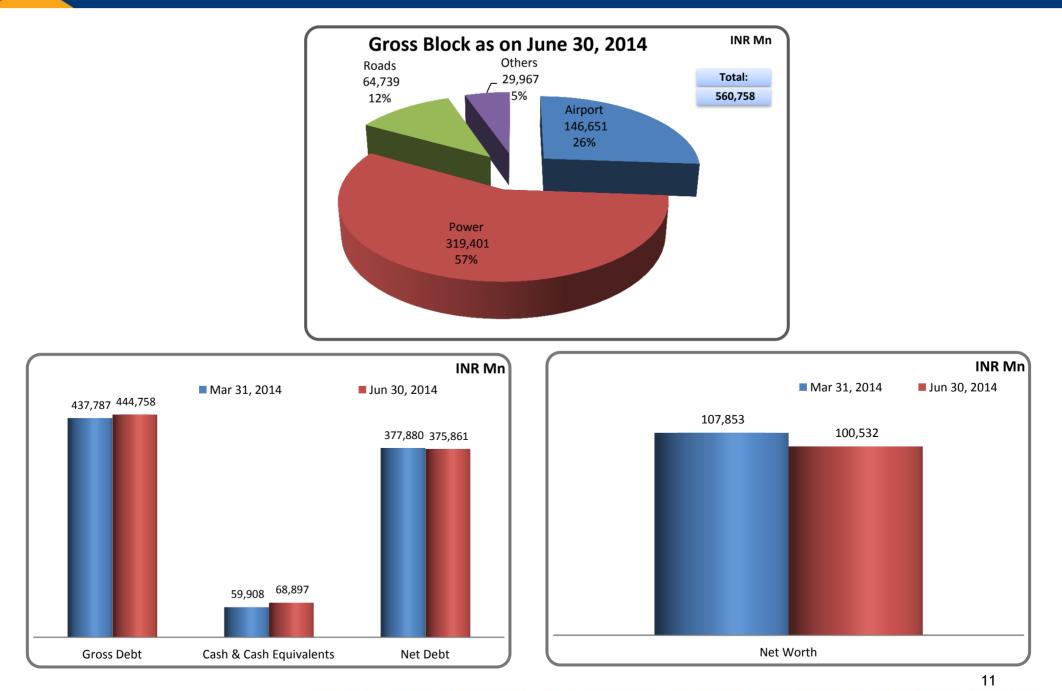
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				INR Mn
	Q1-2015	Q4-2014	Q1-2014	FY 2014
Airports	12,893	15,480	13,946	60,229
Power	11,526	9,846	9,322	33,426
Roads	1,832	2,496	1,647	7,379
EPC	686	1,398	1,709	4,687
Others	1,519	1,502	1,694	5,710
Less: Inter Segment	(1,142)	(1,114)	(1,968)	(4,899)
Gross Revenue	27,314	29,607	26,350	106,531
Less: Revenue Share / Rebate in Energy	4,984	5,249	4,962	20,150
Net Revenue	22,330	24,359	21,388	86,381
Total Expenditure	16,201	17,242	15,436	60,435
EBITDA	6,129	7,116	5,953	25,945
EBITDA margin	27%	29%	28%	30%
Other Income	650	857	538	2,868
Exceptional Item				
a. Profit on dilution in a subsidiary-GJEPL/GUEPL	-	147	551	697
b. Profit on sale of a assets held for sale - HEG	-	635	-	1,005
c. Loss on impairment of assets in a subsidiary - HEG/ATSCL/MTSCL	-	(90)	-	(90)
d. Profit on sale of stake in ISGIA	-	16,589	-	16,589
e. Loss on impairment of assets in jointly controlled entities - MRO	(181)	-	-	-
Interest & Finance Charges	8,317	9,185	6,098	29,719
Depreciation	4,533	4,377	3,109	14,550
РВТ	(6,252)	11,693	(2,166)	2,747
Тах	265	(151)	652	1,663
Current Tax	267	723	612	2,170
MAT Credit	(1)	(522)	(154)	(829)
Deferred Tax	(1)	(352)	195	321
PAT (Before Minority Interest)	(6,517)	11,844	(2,818)	1,084
Less: Minority Int. / Share of Associates	(585)	142	442	984
PAT (After Minority Interest)	(5,932)	11,702	(3,260)	100

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## **Key Balance Sheet Analysis**









## **Airports Sector**

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## **Highlights**



- The Total passenger traffic in current quarter has grown by 7% to 10.10 mn, Domestic traffic grown by 10% to 6.93 mn
  - > Total ATM in current quarter has grown by 6% to 82,760, Domestic ATM grown by 12% to 63,600
- DIAL
- Gross Revenue in current quarter has increased by 4% to Rs 9,954 mn, Non Aero Revenue by 10% to Rs 2,649 mn
- > DIAL achieves a significant milestone by exceeding MIAL's June 2014 cargo volume by ~1% YTD
- DIAL was honored with 2nd Best Airport Service Quality (ASQ) Award by ACI in 25-40 MPPA category for the third consecutive year at a gala event in Seoul, South Korea on 27th May, 2014. IGIA scored 4.84 on a scale of 5
- DIAL has won the prestigious "Golden Peacock Environment Management Award 2014" for Environment management and sustainable development.
- The Total passenger traffic in current quarter has grown by 9% to 2.40 mn, International traffic grown by 9% to 0.65 mn

## GHIAL > Total ATM in current quarter has grown by 8% to 23,290, Domestic ATM grown by 9% to 18,960

- Gross Revenue in current quarter has declined by 44% to Rs 989 mn as Tariff determined by AERA based on Single Till methodology, thereby making the UDF nil for FY15 and FY16
- Cargo Robust Q1FY15 growth for both DIAL & GHIAL driven by export-led consignments and domestictranshipments
- GMR won the first stage of international arbitration with the Government of Maldives (GoM) and Maldives Airport Company Limited (MACL).

## **Airports Sector Consolidated: Financial Performance**

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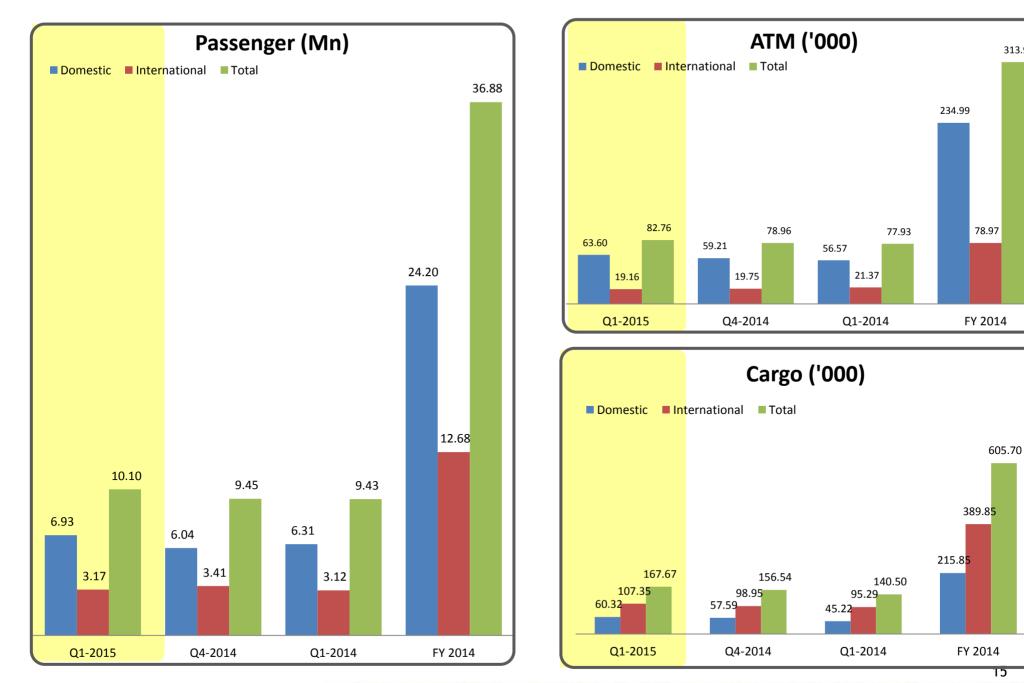
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				INR Mn
	Q1-2015	Q4-2014	Q1-2014	FY 2014
Aero Revenue	6,865	8,558	8,125	33,314
Non Aero Revenue	4,956	5,515	4,447	20,984
Cargo	802	731	710	2,874
CPD Rentals	270	258	252	1,024
Fuel income	-	418	412	2,034
Gross Revenue	12,893	15,480	13,946	60,229
Less: Revenue Share	4,667	4,888	4,532	18,716
Net Revenue	8,227	10,592	9,414	41,513
Less: Fuel cost	-	347	337	1,695
Operating Expenditure	4,129	4,975	3,822	18,382
Forex	(18)	5	36	52
Utilization Fees	-	519	359	1,862
EBITDA	4,116	4,746	4,860	19,523
EBITDA margin	50%	45%	52%	47%
Other Income	195	405	184	1,063
Interest & Finance Charges	2,095	2,634	2,364	9,963
**Exceptional Income/(Expense)	(181)	12,057	-	12,057
Depreciation	2,180	1,726	1,638	6,991
РВТ	(145)	12,847	1,041	15,688
Current Tax	160	168	294	1,017
Deferred Tax	(32)	(153)	160	398
MAT	(1)	(69)	(92)	(376)
PAT (Before Minority Interest)	(273)	12,901	679	14,650
PAT (After Minority Interest)	(367)	11,941	335	12,789

Note: Depreciation, wherever applicable, has been calculated based on useful life and reclassification of Assets as per New Companies Act, 2013 applicable from Apr, 2014.

\*\* Q4FY2014 -Exceptional Income(Rs 16,589 mn): ISGIA divestment profit of Rs 12,057 mn in FY14, LGM divestment profit of Rs 4,533 mn considered in Others Segment

## **Delhi International Airport: Operational Performance**



Humility | Entrepreneurship | Teamwork and Relationships | Deliver the Promise | Learning | Social Responsibility | Respect for Individual

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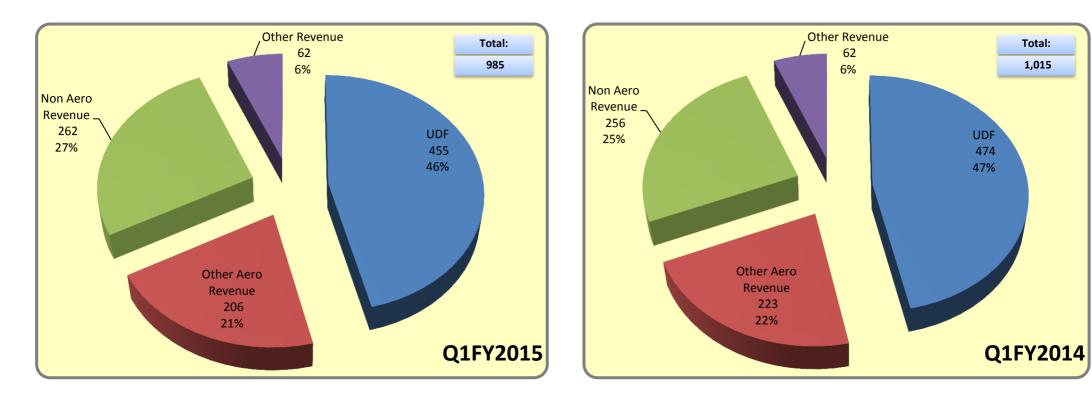
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## **Delhi International Airport: Financial Performance**

				INR Mn
Particulars	Q1-2015	Q4-2014	Q1-2014	FY 2014
Aero Revenue	6,676	6,888	6,575	26,715
Non Aero Revenue	2,649	2,573	2,412	10,153
Cargo Revenue share	384	372	350	1,421
CPD Rentals	245	229	232	930
Gross Revenue	9,954	10,062	9,569	39,220
Less: Revenue Share	4,624	4,814	4,458	18,381
Net Revenue	5,330	5,249	5,111	20,839
Total Expenditure	1,933	2,180	1,848	8,347
EBITDA	3,397	3,069	3,263	12,492
EBITDA margin	64%	58%	64%	60%
Other Income	101	426	128	825
Interest & Finance Charges	1,314	1,334	1,427	5,648
Depreciation	1,561	1,094	1,053	4,364
** Prior Period Item (Net)	-	-	-	(804)
РВТ	623	1,066	912	4,108
Deferred Tax	-	-	-	
MAT Credit Reversal	-	-	-	
PAT (Before Minority Interest)	623	1,066	912	4,108
PAT (After Minority Interest)	329	563	482	2,171
Cash Profit	2,184	2,161	1,965	7,669

Note: Depreciation, wherever applicable, has been calculated based on useful life and reclassification of Assets as per New Companies Act, 16 2013 applicable from Apr., 2014.

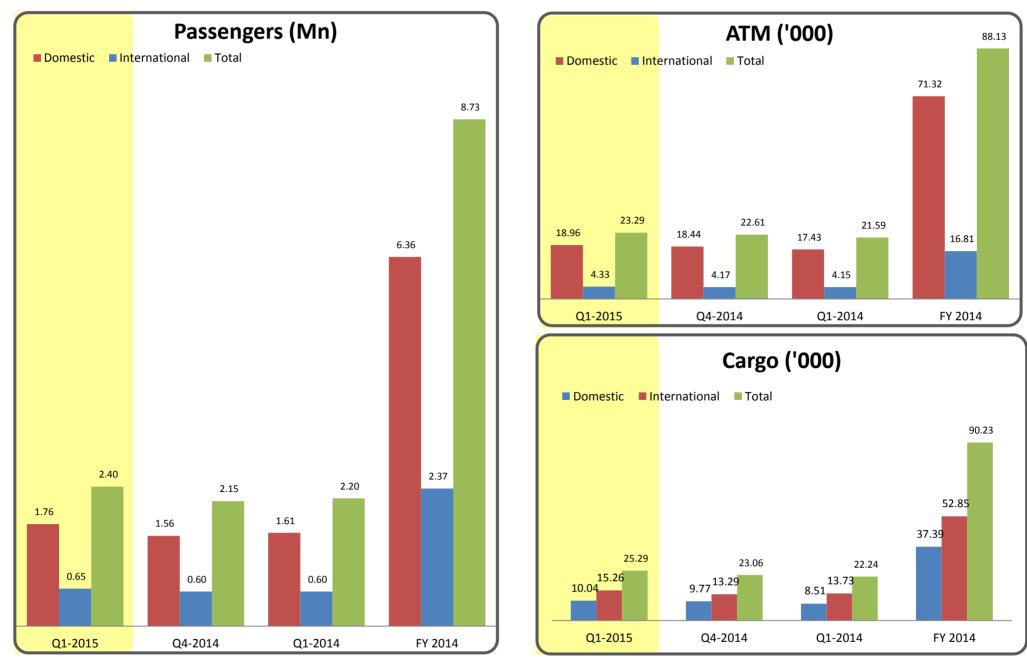
2013 applicable from Apr, 2014, | Entrepreneurship | Teamwork and Relationships | Deliver the Promise | Learning | Social Responsibility | Respect for Individual \*\* On account of Custom duty credit scripts which were earlier netted off from assets



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## Hyderabad International Airport: Operational Performance





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Humility | Entrepreneurship | Teamwork and Relationships | Deliver the Promise | Learning | Social Responsibility | Respect for Individual

## Hyderabad International Airport: Financial Performance

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				INR Mn
	Q1-2015	Q4-2014	Q1-2014	FY 2014
Aero Revenue	189	1,086	1,063	4,234
Non Aero Revenue	771	758	685	2,898
Cargo Revenue Share	29	30	29	120
Gross Revenue	989	1,874	1,777	7,253
Less: Revenue Share	43	75	74	302
Net Revenue	946	1,800	1,704	6,951
Total Expenditure	521	560	537	2,164
EBITDA	425	1,240	1,167	4,787
EBITDA margin	45%	69%	68%	69%
Other Income	80	116	71	434
** Exceptional Item	(20)	(870)	-	(870)
Interest & Finance Charges	484	592	493	2,081
Depreciation	474	324	321	1,328
*** Prior Period Item (Net)	-	(6)		(57)
РВТ	(474)	(424)	423	999
Current Tax	-	-	-	-
Deferred Tax	(21)	(138)	157	399
PAT (Before Minority Interest)	(453)	(286)	267	601
PAT (After Minority Interest)	(285)	(180)	168	379
Cash Profit	20	764	744	3,139

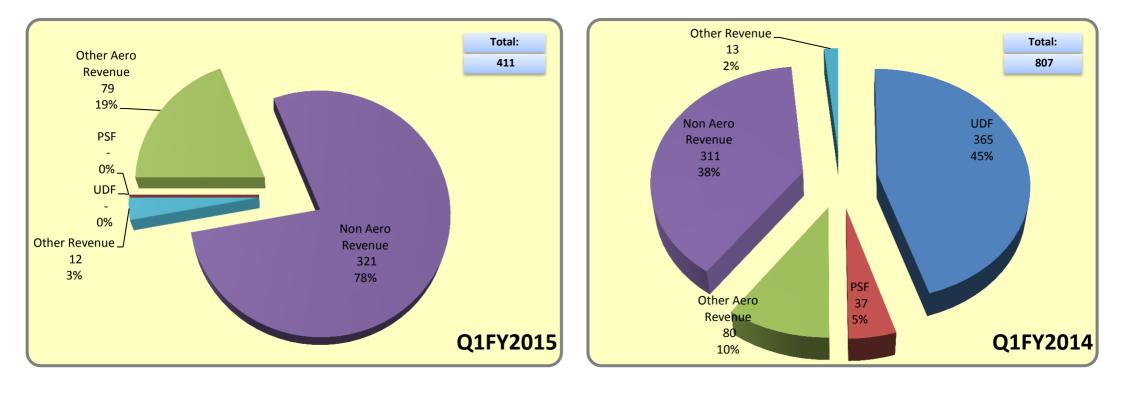
Note:

*i.* UDF/PSF is nil as per the AERA order wef 1<sup>st</sup> Apr 2014, hence the impact in Revenue & EBITDA

*ii.* Depreciation , wherever applicable, has been calculated based on useful life and reclassification of Assets as per New Companies Act, 2013 applicable from Apr, 2014.

\*\* It includes impairment of investment in Hyderabad, Hotels of Rs. 767, mn he Promise | Learning | Social Responsibility | Respect for Individual

\*\*\* On account of Custom duty credit scripts which were earlier netted off from assets







## **Energy Sector**

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## **Highlights**



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EMCO & Kamalanga power plants have contributed revenues of Rs 5,018 mn during the current financial quarter.

#### EMCO (600 MW)

- FSA signed for entire capacity of 600 MW
- Achieved a PLF of 65% in current quarter
- PPA signed with TNEB for 150 MW

#### Kamalanga (1,050 MW)

- FSA signed for entire capacity of 1,050 MW
- Achieved a PLF of 36% in current quarter
- $\bullet$  Advancement of Bihar PPA of 260 MW to 1st Sep 2014, 260 MW from Nov 2015

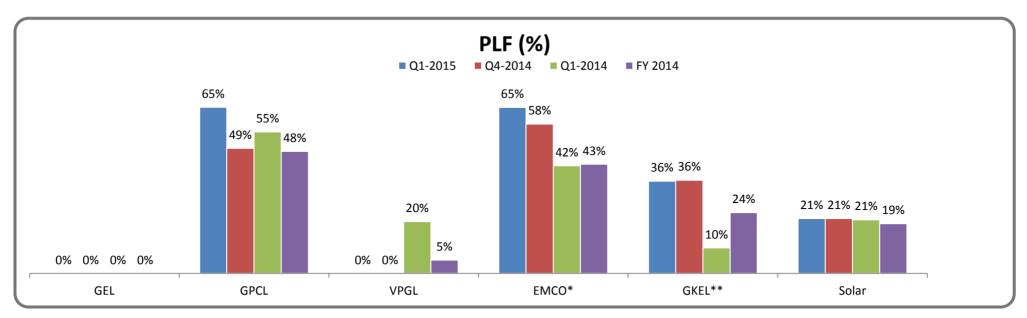
#### Bajoli Holi (180 MW)

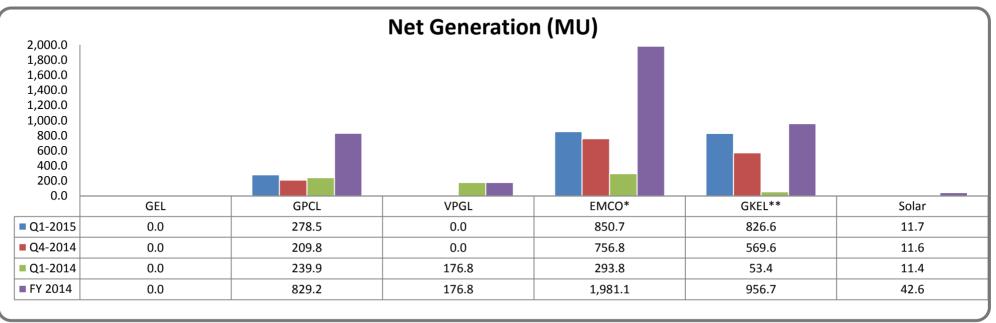
- Achieved financial closure in April 2013
- All statutory clearances and land required for project in place

Aravali Transmission Project attains CoD

	Q1-2015	Q4-2014	Q1-2014	FY 2014
Power Generation	8,367	5,265	6,040	20,860
Coal Revenue	2,452	2,032	1,512	6,928
Power Trading and others	707	2,548	1,770	5,638
Gross Revenue	11,525	9,846	9,322	33,426
Net Revenue (net of rebate)	11,413	9,675	9,075	32,713
Fuel - Consumption	6,201	4,756	5,658	17,439
Other Expenses	4,553	4,541	3,574	15,294
Forex Loss/(Gain)	228	(227)	602	(297)
EBITDA	430	604	(759)	276
EBITDA margin	4%	6%	-8%	1%
Other Income	364	325	275	1,251
Exceptional item - Income	-	635	-	1,005
Exceptional item - Expenses	-	(90)	-	(90)
Interest & Fin Charges	3,985	3,633	2,077	11,001
Depreciation	1,740	1,717	991	5,212
РВТ	(4,931)	(3,875)	(3,551)	(13,770)
Current Tax (Normal)	56	22	130	450
Deferred Tax	8	(260)	2	(238)
PAT (Before Minority Interest)	(4,996)	(3,638)	(3,683)	(13,982)
PAT (After Minority Interest)	(4,403)	(3,232)	(3,650)	(13,287)

Note: Depreciation , wherever applicable, has been calculated based on useful life and reclassification of Assets as per New Respect for Individual Companies Act, 2013 applicable from Apr, 2014.





\* Unit I – 300 MW COD 19-03-2013; Unit II – 300 MW COD 27-08-2013

\*\* Unit I – 350 MW COD 28-04-2013; Unit II – 350 MW COD 11-12-2013; Unit III - 350 MW COD 25-03-2014 Relationships | Deliver the Promise | Learning | Social Responsibility | Respect for Individual





**Highways Sector** 

• Toll rates increased during the year on account of inflation adjustments:

Asset	Inflation Adjustment	Date
GHVEPL	6.40%	1 <sup>st</sup> Apr 2014
GOHHHPL	6.40%	1 <sup>st</sup> Apr 2014

• Toll rates to be increased during the year on account of inflation adjustments:

Asset	Inflation Adjustment	Date
GACEPL	5.98%	1 <sup>st</sup> Sep-2014

- Hungund Hospet Full COD achieved in May 2014. Toll collection commenced for all toll plaza.
- Toll income increased by 10% in Hyderabad Vijayawada and by 12% in Ambala Chandigarh.

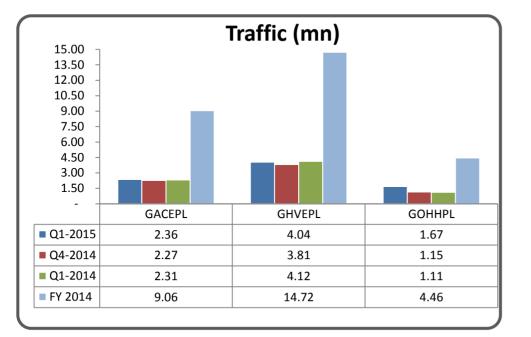
## **Highways Consolidated: Financial Performance**

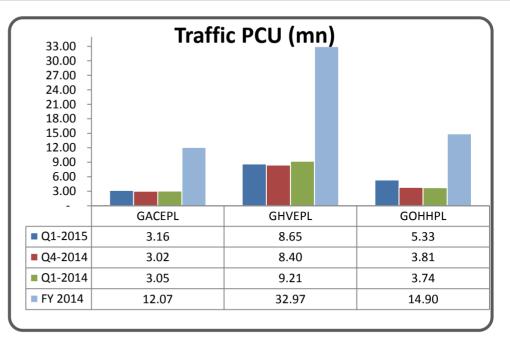
				INR Mn
	Q1-2015	Q4-2014	Q1-2014	FY 2014
Annuity Revenue	911	1,553	619	3,423
Toll Revenue	921	943	1,028	3,956
Gross Revenue	1,832	2,496	1,647	7,379
Less: Revenue Share	205	189	181	721
Net Revenue	1,627	2,306	1,466	6,658
Operating Expenses	491	496	344	1,566
EBITDA	1,136	1,811	1,122	5,092
EBITDA margin	70%	79%	77%	76%
Other Income	146	159	116	568
*Exceptional Income/(Expense)	(0)	146	413	697
Interest & Finance Charges	1,464	2,000	1,314	6,020
Depreciation	471	826	364	1,908
РВТ	(652)	(709)	(28)	(1,570)
Current Tax	15	(17)	89	102
Deferred Tax	(0)	(0)	(0)	0
PAT (Before Minority Interest)	(667)	(692)	(117)	(1,672)
PAT (After Minority Interest)	(603)	(651)	(105)	(1,572)

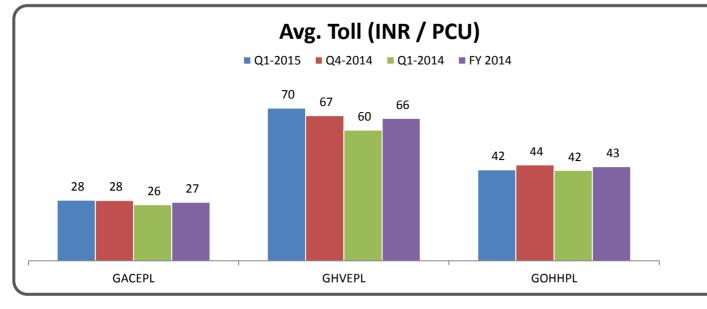
Note: Depreciation, wherever applicable, has been calculated based on useful life and reclassification of Assets as per New Companies Act, 2013 applicable from Apr, 2014.

\*Exceptional Income of Rs 697 mn in FY14 pertains to profit from stake sale of 74% in Ulundurpet Road Asset (Rs 146 mn) and 74% stake sale of 24 Jadcherla Road Asset (Rs 551 mn) Humility | Entrepreneurship | Teamwork and Relationships | Deliver the Promise | Learning | Social Responsibility | Respect for Individual

## Highways - Toll Projects: Operational Performance







GOHHHPL: Project commenced operation on 23<sup>rd</sup> Nov 2012 (Q3FY13) hence previous periods figures are not comparable

GHVEPL: Project commenced operation on 20<sup>th</sup> Dec 2012 (Q3FY13) hence previous periods figures are not comparable





## **Business Overview**

Humility | Entreprepeurship | Teamwork and Relations ips | Deliver the Promise | Learning | Social Responsibility | Respect for Individual





## **Group Overview**

Humility | Entreprepeurship | Teamwork and Relations ips | Deliver the Promise | Learning | Social Responsibility | Respect for Individual

## **Business Overview**

## **AIRPORTS**

#### ~72 mn Operating Passenger Capacity 2 Domestic Airports in Delhi & Hyderabad

Recently Awarded Mactan – Cebu International Airport

## **ENERGY**

#### ~8,514.35 MW Power Generation Capacity

2,501.35 MW Gross Operational Capacity / 2,318 MW Gross Under Construction Capacity / 3,695 MW Under Development 365kms Transmission

2 Coal Mines

## **HIGHWAYS**

**731km Operational Highway** 285kms Annuity / 446kms Toll

## **URBAN INFRASTRUCTURE**

#### ~15,612 acres land

230 acres Delhi Airport / 1,492 acres Hyderabad Airport ~3,300 acres Krishnagiri / ~10,590 acres Kakinada





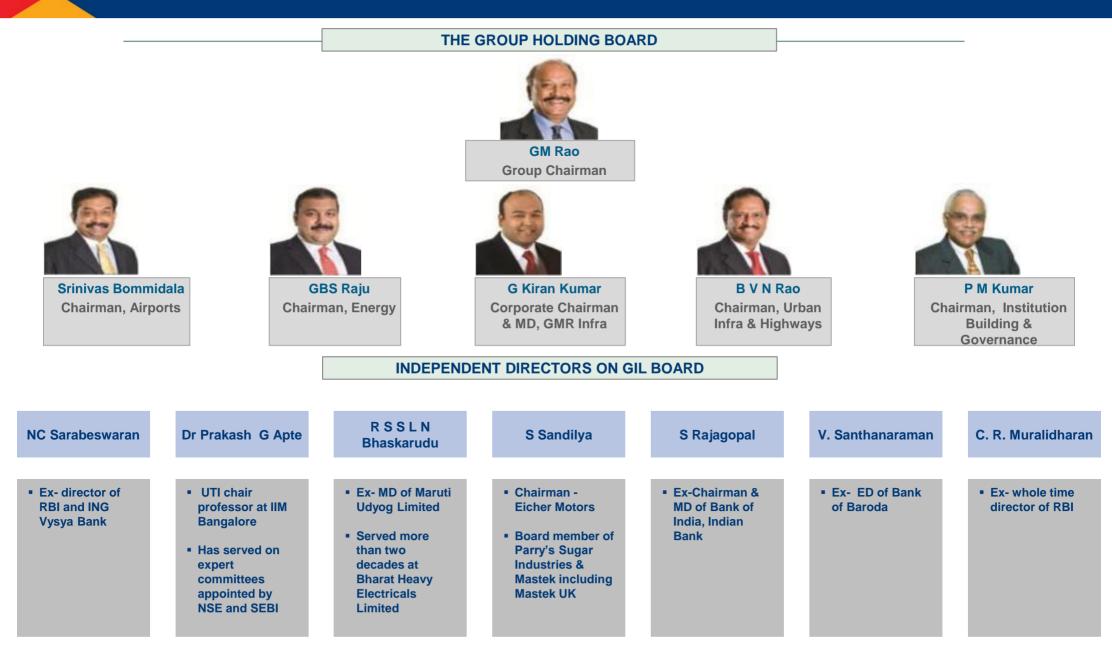






## Visionary Leadership Building Institution for Perpetuity...





## Two highlights of our governance are the Family Constitution and outside-

## in views...



## **Family Governance**

- A family vision that is in sync with the business vision
- Describes the family governance structure through a family constitution
- Defines rights and responsibilities of family members in business and outside of business
- Codifies agreed ways of decision making within the family

### **Group Performance Advisory Council**

- An independent panel comprising six
   eminent industry leaders
- The review is based on a Balanced Score Card (BSC) approach
- Meets every quarter to assess and advise on the group performance, including in-person meetings
- Recommendations are discussed with the Board and suitable actions taken.

# Run the family like business and run the business like family

GPAC helps to get an outside-in view of the business & its performance

	vernance is the Group Performance Advisory h comprises eminent industry leaders.
Dr Ram Charan	A highly acclaimed business advisor, speaker, and author who has coached some of the world's most successful CEOs. For 35 years, he's worked with companies like GE, Bank of America, DuPont, 3M,etc.
M Damodaran	Retired IAS, with over 30 years experience in financial services and public sector enterprises. Served leadership positions in organization like Chairman SEBI (equivalent to SGX in S'pore, SEC in US), CMD IDBI Bank, Chairman UTI.
K R Ramamoorthy	He has over 4 decades of banking experience and is a consultant for World Bank, IFC, etc. He has served as CEO of Corporation Bank and Chairman of Vysya Bank
Arun Thiagarajan	Previously held leadership positions in Wipro, ABB and HP. Member of several boards including Idea Cellular and ING Vysya Bank
Pradip P Shah	Founder / Co-founding member Indocean, CRISIL and HDFC. He has been in advisory roles to USAID, The World Bank and The Asian Development Bank in the past
Daljit Mirchandani	Former Chairman Ingersoll Rand. Previously held leadership positions with Kirloskar group. He serves on the advisory and statutory Board of various Companies.
Dr V Sumantran Humility   Entrepreneurship   Teamwork an	Dr. Sumantran is Executive Vice-Chairman of Hinduja Automotive. From 2001-05, he was chief executive of TATA Motors Car business. Prior to this he had a 16-year career stint with GM in Detroit

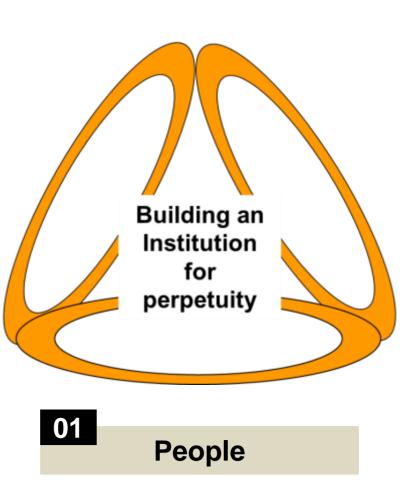
# We have approached institution building through technology, people and governance.



## 02

### Process & Governance

- Family Governance guided by Family Constitution
- Management Assurance , Ethics, Governance Council
- Group Performance Advisory Council (GPAC)
- Business Excellence
- Strategy & Risk Management
- Corporate Centre of Excellence for processes – procurement, HR, legal, ...

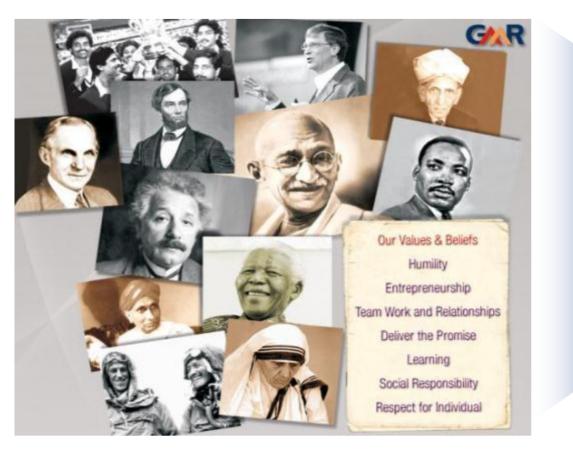


- Vision, Values & Beliefs
- Leadership Development
   and talent Management
- Empowered Organization

## 03

## Technology

- Centralized infrastructure and ERP with real-time intelligence
- Business automation with realtime war rooms, toll monitoring, video audits, laser mapping, ...
- Process automation through ERP and an e-enabled shared services organization for backoffice transactions



### Integration of Values & Beliefs into GMR Work

- Mandatory value clarification workshops
- Used as a key criteria during recruitment
- 360 degree feedback on values
- Incorporated in performance appraisal of all employees

### We are committed to "Giving back to the Community" through GMR Varalakshmi Foundation.

The GMR VF Mission

"To make sustainable impact on the human development of under-served

communities through initiatives in education, health and livelihoods"



### Through "Our Projects"

 Our Foundation GMRVF works with communities wherever the Group has

business operations

• 22 locations in India & 2 in Nepal

### Through "Personal Philanthropy"

- Family Tradition of "Giving back to society"
- 1991 Formal foundation activities started from Rajam (A.P) in South India
- Group Chairman (GM Rao) pledges personal contribution to the Foundation corpus
- Family Constitution ensures donation by the family members to the Foundation





COD of Kamalanga, EMCO (1,650 MW)
 COD of 3 highway BOT assets
 Awarded Mactan Cebu Airport
 CoD of Chennai ORR

- COD of Vemagiri (388 MW)
- COD of Hyderabad airport

2009.77

- COD of Ambala- Chandigarh highway
- Awarded 180 MW Bajoli Holi HPP

- Incorporation of GMR Infrastructure

1995-91

Growth

199905

80,000

- COD of Chennai Power 200 MW

- COD of Mangalore plant (235 MW)
- COD of 2 highway BOT assets

- Awarded 300 MW Alaknanda HPP Consolidation

- COD of Delhi Airport (T-3)

- Acquired Coal Mines in Indonesia & South Africa

207.57 V

- COD of 3 highway BOT assets
- COD of Sabiha Gokcen (Istanbul airport)

COD – Commercial operations Date; BOT – Build Operate Transfer;

### **Corporate Structure**



97%		<b>GIL</b> 92.6	Shareholding Pattern As on Jun 30 2014	Promoter & Promoter Group_ 71.7%	FIIs 11.2% MF & DIIs 7.4% Others 9.7%	
Airports		Energy		Roads		
Operational	Stake	Operational	Stake	Operational	Stake	
Delhi International Airport	54%	Kakinada Power Plant#		Tuni Anakapalli	100%	
GMR Hyderabad International Airport	63%	Chennai Power Plant	51%	Tambaram Tindivanam	100%	
Awarded		Vemagiri Power Plant	100%	Pochanpalli	100%	
Mactan-Cebu International Airport	40%	EMCO Power Plant Phase I Kamalanga Power Plar	100% nt 85%	Ambala Chandigarh Faruknagar Jadcherla*	100% 26%	
	40 /0	Patan Power Project	100%	Tindivanam Ulundurpet	26%	
		Wind Power Projects (2 project		Hungund Hospet	51%	
		Under-construction	100 /1	Hyderabad Vijaywada	90%	
		Rajahmundry Power Project	100%	Chennai ORR	90%	
		Chhattisgarh Power Project	100%	onenna orriv	5070	
		Bajoli Holi Power Project	100%			
		Transmission cos.	100%			
		Under Development	100%			

# **Recognition & Awards**



- # Delhi Airport has been rated "Best Airport in India & Central Asia" in SKYTRAX 2014 World Airport Awards
- The CNBC AWAAZ announced "Best Managed Airport "Award for Delhi Airport held at Mumbai on 25th June 2013. The Airport received this award for third time in a row.
- Delhi Airport has been awarded the 'Highly Commended' award in over 20 million passengers category in the Routes Airport Marketing Awards 2013
- **I** Delhi Airport introduces paperless acceptance of cargo 1st Indian airport to have got the IATA e-freight program
- DIAL has won the prestigious "Golden Peacock Environment Management Award 2014" for Environment management and sustainable development.
- Hyderabad Airport added another feather to its cap by winning the 2013 Air Transport News (ATN) award for Airport of the Year under 10 Million Passengers, at the 2013 ATN Awards Ceremony held at the Hilton Bonaventure in Montreal, Canada.
- Hyderabad Airport has won the prestigious "Best Management Award" from the Government of Andhra Pradesh at the State May Day Function at Ravindra Bharathi Auditorium, Hyderabad.
- ♯ Hyderabad Airport bagged ASSOCHAM CSR Excellence Award 2013-14 in recognition of the outstanding Corporate Social Responsible activities.
- **GMR** Group won the Award for Most Admired Infrastructure Company- Overall at 5th KPMG Infrastructure Today Awards.
- GMR Varalakshmi Foundation was declared the winner of "The Best CSR Practices Award-2014" for undertaking exemplary livelihood activities among communities dwelling in the neighborhood of the 1,400 MW GKEL Power plant at Kamalanga, Dhenkanal District at Odisha.





### **Airports Business**

Humility | Entrepreneurship | Teamwork and Relationskips | Deliver the Promise | Learning | Social Responsibility | Respect for Individual

Project	Delhi International Airport (DIAL) India	Hyderabad International Airport (GHIAL) India		
Annual Passenger Capacity	60 mn	12 mn		
Other Stakeholders	Airport Authority of India - 26% Malaysia Airports - 10% Fraport – 10%	Airport Authority of India - 13% Malaysia Airports - 11% Govt. of Andhra Pradesh – 13%		
Traffic in FY 2014	36.88 mn Pax; 292,760 ATMs*	8.73 mn Pax; 88,131 ATMs*		
Concession Terms	<ul> <li>30 + 30 years concession</li> <li>45.99% Revenue share</li> <li>230 acres Real Estate parcel</li> </ul>	<ul> <li>30 + 30 years concession</li> <li>4% revenue share</li> <li>1,492 acres Real Estate parcel</li> </ul>		

# GMR Megawide Cebu Airport Corporation (Mactan - Cebu International Airport)



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### Architectural concept design which will be refined during Detailed Design



# Consortium Partners Concession Overview Megawide Construction 60% Concession Agreement 22<sup>nd</sup> April 2014 Concession Period 25 years (from the O&M start date) Megawide Constructure 40% Upfront fees USD 320 mn + Vat

### Scope of Work

- Construction of a new passenger Terminal
- Renovation of the existing passenger terminal
- Operation and maintenance of the airport (except the runway and cargo facilities)



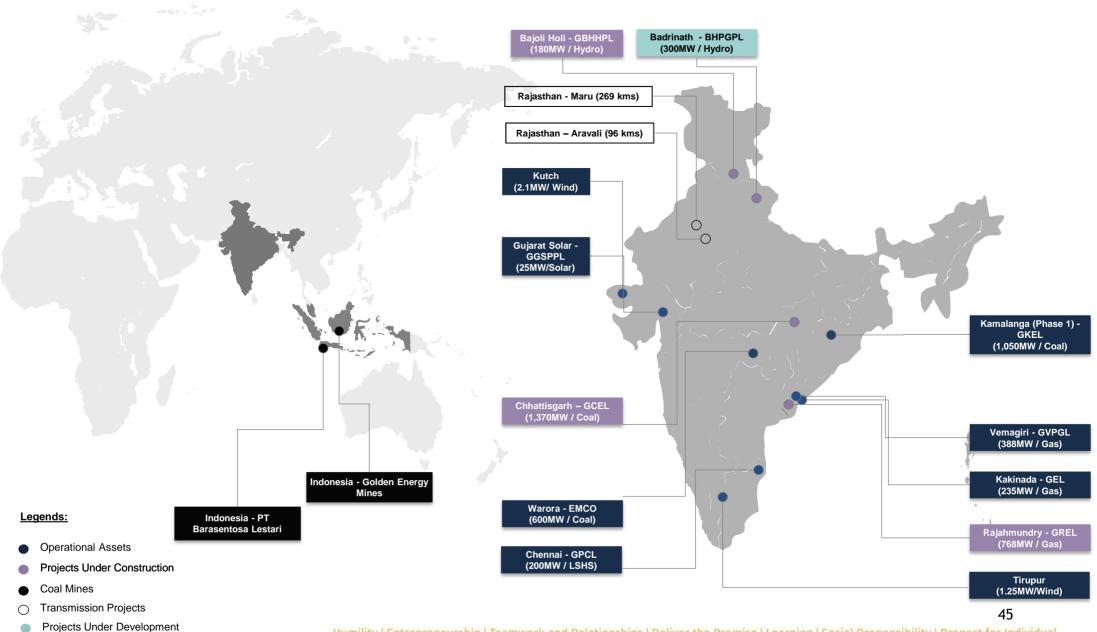


## **Energy Business**

Humility | Entrepreneurship | Teamwork and Relations ips | Deliver the Promise | Learning | Social Responsibility | Respect for Individual

### **Energy Assets**

2,501.35MW in operation & 2,318MW under construction



**G**/AR

# 2,501.35 MW of Operational Power Generation Capacity



Project	Chennai (Tamil Nadu)	Kakinada (Andhra Pradesh	Vemagiri (Andhra Pradesh)	Gujarat Solar (Patan)	EMCO (Warora)	Kamalanga-Phase I (Odisha)	Kutch* (Gujarat)	Tirupur * (Tamil Nadu)
Capacity	200 MW	235 MW	388 MW	25 MW	600 MW	1,050 MW	2.1 MW	1.25 MW
Fuel Type	LSHS <sup>1</sup>	Natural Gas	Natural Gas	Solar	Coal	Coal	Wind	Wind
Commencement of Generation	February-1999	June 2010 (Post Converstion)	April-2009	March-2012	<ul> <li>Unit I of 300MW: Mar 2013</li> <li>Unit II of 300MW: Sep 2013</li> </ul>	<ul> <li>Unit I 350MW: Apr 2013</li> <li>Unit II 350MW: Nov 2013</li> <li>Unit III 350MW: Mar 2014</li> </ul>	July-2011	December-2011
Power Off-take	<ul> <li>100% Regulated Tariff</li> <li>PPA Extended for 1 year till FY15</li> </ul>	<ul> <li>100% Merchant Tariff</li> </ul>	<ul> <li>100% Regulated Tariff</li> <li>23 yrs PPA</li> </ul>	<ul> <li>25 years PPA</li> <li>PPA with GUVNL<sup>2</sup> @ Rs.15/kWh for 12 years and @ Rs. 5/kWh for remaining period</li> </ul>	and Nagar Haveli - Case1 Bid	<ul> <li>300 MW to UHBVNL &amp; DHBVNL (Haryana)</li> <li>Case 1 bid</li> <li>260 MW to BSEB (Bihar) - Case 1 bid</li> <li>25% of the generation to Orissa GRIDCO – Regulated</li> </ul>	Sale to GUVNL <sup>2</sup> under REC scheme of GERC <sup>4</sup>	<ul> <li>PPA with TANGEDCO<sup>3</sup></li> </ul>
Additional Information		<ul> <li>Relocated the Barge to Kakinada in Apr 2010</li> <li>Converted into Gasbased Power Plant</li> <li>Gas allocation received from KG Basin</li> </ul>	<ul> <li>Gas allocation received from KG Basin</li> </ul>		<ul> <li>Firm Linkage of coa from Coal India</li> </ul>	<ul> <li>Firm linkage for 500 MW &amp; tapering linkage for 550 MW of coal from Coal India</li> </ul>		

1: Low Sulphur Heavy Stock; 2. GUVNL: Gujarat Urja Vikas Nigam Limited; 3: TANGEDCO: Tamilnadu Generation and Distribution Corporation Ltd. 4. GERC - Gujarat Electricity Regulatory Commission; 46

\*Under GMR Renewable Energy

## **Power Projects Under Construction & Under Development**



		Under Constructi	on (2,318 MW)	Under Development			
Project	Rajahmundry (Andhra Pradesh)	Chhattisgarh	Bajoli Holi (Himachal Pradesh)	Kamalanga-Phase II (Unit IV) (Odisha)	BHPGPL (Badrinath, Himachal Pradesh)		
Capacity	768 MW	1,370 MW	180 MW	350 MW	300 MW		
Fuel Type	Natural gas	Coal	Hydro	Coal	Hydro		
Expected CoD	Based on Gas availability	FY 2015	FY 2018	NA	NA		
Power Off- take arrangement	-	<ul> <li>35% of the generation to CSPTRADCO (Chhattisgarh)-Regulated</li> </ul>	-	<ul> <li>Upto 25% of the generation to Orissa GRIDCO - Regulated</li> </ul>	-		
Additional information	<ul> <li>COD to achieve based on gas supply</li> <li>To enter into PPA at appropriate time</li> </ul>	-	<ul> <li>Concession period of 40 years from CoD</li> <li>Rs. 123.45 crs premium paid to the Govt</li> <li>Royalty power for: Year 1-12: 12%; Year 13-30: 18%; Year &gt; 30: 30%</li> </ul>	-	<ul> <li>45 years from Implementation Agreement</li> <li>13% free power to State</li> </ul>		
Milestone Achieved	. ·	Land Acquired MOEF Clearance Obtained Water Allocated	<ul> <li>Achieved Financial Closure</li> <li>Environmental Clearance obtained; Stage I - Forest Clearance obtained: Stage II – Clearance obtained</li> <li>Achieved registration with UNFCCC as a CDM Project</li> </ul>	-	<ul> <li>Environmental &amp; Forest Clearance obtained</li> <li>Land acquisition in process</li> <li>Achieved registration with UNFCCC as a CDM Project</li> </ul>		

# **Coal Mining Assets**



GEMS	PTBSL
<ul> <li>Our subsidiary GCRPL holds 30.0% equity interest in GEMS</li> <li>GCRPL entered into a coal sales agreement with GEMS for a period of 25 years, with the annual offtake quantity of 1 MMTPA in the 1<sup>st</sup> year and steadily increasing to 10 MMTPA by the 7<sup>th</sup> year with adequate protection built in for such offtake.</li> </ul>	<ul> <li>PT BSL has a CCOW mining license with 30 years of mining rights on 24,385 hectares</li> <li>Reserves of 136.3 mn Tons</li> <li>Concession details</li> <li>The concession area is divided into 2 blocks – North Block and South Block</li> <li>Concession area is approximately equidistant from Palembang and Bengkulu</li> <li>Mining operations</li> <li>Open pit mining by mining contractors using trucks and excavators</li> <li>Infrastructure of site facilities</li> <li>Access to site by existing logging roads</li> </ul>

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# **Transmission Projects**



Project	MTSCL (Maru,Rajasthan)	ATSCL (Aravali,Rajasthan)		
Length	269 kms	96 kms		
Completion	July 2015	Partial COD achieved		
Configuration	<ul> <li>400 KV S/C and 220 KV D/C transmission lines</li> </ul>	<ul> <li>400 KV S/C transmission lines</li> </ul>		
Milestones Achieved	<ul> <li>Transmission Service Agreement completed</li> <li>Power evacuation commenced</li> </ul>	<ul> <li>Transmission Service Agreement completed</li> <li>Power evacuation commenced</li> </ul>		





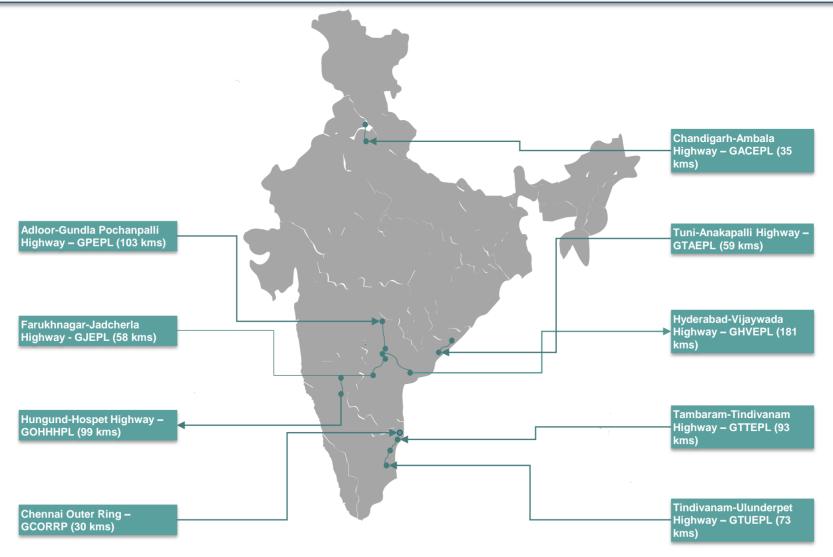
### **Highways Business**

Humility | Entreprepeurship | Teamwork and Relations ips | Deliver the Promise | Learning | Social Responsibility | Respect for Individual

### **Highways Assets**



731 kms in Operation 285 kms Annuity based and 446 kms Toll based



Legends:

Operational Assets

### **Highways Projects (731 kms)**



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Project Name	Annuity Based Road Projects (285 kms)			Toll Based Road Projects (446 kms)					
	GTAEPL	TTTEPL	GPEPL	GCORRPL	GACEPL	GHVEPL	GHHEPL	GUEL	GJEPL**
Location	Tuni- Ankapalli	Tambaram- Tindivanam	Pochanpalli	Chennai ORR	Ambala- Chandigarh	Hyderabad- Vijaywada	Hungund- Hospet	Tindivanam Ulunderpet	Faruknagar Jadcherla
Road Length (kms)	59	93	103	30	35	181	99	73	58
CoD	Dec-04	Oct-04	Mar-09	Jun-13	Nov-08	Dec-12	Nov-12*/May -14	Jul-09	Feb-09
Concession Period	17.5 yrs from May-02	17.5 yrs from May-02	20 Yrs from Oct-06	20 Yrs from Jun-10	20 Yrs from May-06	25 Yrs from Apr-09	19 Yrs from Sep-10	20 Yrs & 98 days from Oct-06	20 Yrs from Aug-06
Key Development	_	_	_	_	_	_	_	Divested 74% stake in Sep13	Divested 74% stake in Mar13

\* Partial CoD in Nov 2012 and Third toll Plaza operationalised in May 2014

\*\* The group has entered into definitive sale agreement for balance 26% stake subject to obtaining regulatory approval





### **Thank You**

For further information, please visit Website: <u>www.gmrgroup.in</u> or Contact: <u>investor.relations@gmrgroup.in</u>